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INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To Executives of East Central Ontario Regional Council of The United Church in Canada

We have reviewed the accompanying financial statements of East Central Ontario Regional Council of The United Church in Canada, which comprise the statement of financial position as at December 31, 2024, the statement of operations, statement of changes in fund balances and statement of cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of East Central Ontario Regional Council of The United Church in Canada as at December 31, 2024, and its results of operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Vaughan, Canada

October 9, 2025

Financial statements of

East Central Ontario Regional Council of The United Church of Canada

December 31, 2024

East Central Ontario Regional Council of The United Church of Canada

December 31, 2024

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Eastern Central Ontario Regional Council of The United Church of Canada

Statement of financial position

as at

(amounts in Canadian dollars)

	Operating Fund	Restricted Funds (Schedule 1)	Endowment Funds (Schedule 2)	Property Funds	December 31, 2024 Total	December 31, 2023 Total
	$	$	$	$	$	$
Assets						
Current						
Cash	**1,237,469**	**-**	**-**	**-**	**1,237,469**	1,868,461
Accounts receivable (note 5)	**27,714**	**-**	**-**	**14,848**	**42,562**	21,697
Prepaid expenses	**-**	**-**	**-**	**-**	**-**	4,320
	1,265,183	**-**	**-**	**14,848**	**1,280,031**	1,894,478
Due from/to other funds	**(1,730,597)**	**1,127,970**	**-**	**602,627**	**-**	-
Investments (note 6)	**1,498,026**	**424,308**	**157,740**	**-**	**2,080,074**	846,675
Investment in business trust (note 7)	**-**		**-**	**(102,499)**	**(102,499)**	(68,944)
	1,032,612	**1,552,278**	**157,740**	**514,976**	**3,257,606**	2,672,209
Liabilities and fund balances						
Current						
Accounts payable and accrued liabilities (note 8)	**83,048**	**-**	**-**	**359,080**	**442,128**	94,118
Fund balances						
Internally restricted - Schedule 1	**-**	**1,147,500**	**-**	**-**	**1,147,500**	968,599
Externally restricted - Schedule 1	**-**	**404,778**	**-**	**-**	**404,778**	335,010
Endowment - Schedule 2	**-**	**-**	**157,740**	**-**	**157,740**	157,740
Unrestricted	**949,564**	**-**	**-**	**155,896**	**1,105,460**	1,116,742
	1,032,612	**1,552,278**	**157,740**	**514,976**	**3,257,606**	2,672,209

Approved by the Board

Regional Executive Secretary

Treasurer

(Unaudited)

The accompanying notes are an integral part of these financial statements

Eastern Central Ontario Regional Council of The United Church of Canada

Statement of operations
for the year ended
(amounts in Canadian dollars)

	Operating Fund	Restricted Funds (Schedule 1)	Endowment Funds (Schedule 2)	Property Funds	December 31, 2024 Total	December 31, 2023 Total
	$	$	$	$	$	$
Revenue (note 9)						
General Council Office assessment funded grants	401,375	-	-	-	401,375	401,375
Mission support grants	180,000	-	-	-	180,000	240,000
Ontario regional council archive grants	23,036	-	-	-	23,036	22,420
Net proceeds from disbanding churches and property sales	97,591	-	-	735,459	833,050	578,462
Donations, registration and other revenue	19,223	67,489	-	200	86,912	36,530
	721,225	67,489	-	735,659	1,524,373	1,278,787
Expenses (note 9)						
Salaries, benefits and continuing education	352,978	-	-	-	352,978	324,227
Grants	99,145	55,650	-	700,100	854,895	545,817
Meetings and travel	54,462	25,653	-	-	80,115	64,732
Office administration	14,479	-	-	-	14,479	9,833
Ontario Regional Council Archives fees	46,072	-	-	-	46,072	44,840
Professional fees	49,674	1,276	-	27,488	78,438	22,909
General Council Office service fees	22,307	-	-	-	22,307	22,661
Resources	7,935	2,645	-	-	10,580	13,332
Property and insurance	406	59	-	25,146	25,611	11,199
Bank charges	1,335	-	-	20	1,355	1,140
Other expenses	-	-	-	-	-	16,821
	648,793	85,283	-	752,754	1,486,830	1,077,511
Net revenue (expenses), before items below	72,432	(17,794)	-	(17,095)	37,543	201,276
Investment returns (note 6)	64,528	125,387	43,484	-	233,399	45,486
Loss from a business trust (note 7)	-	-	-	(33,555)	(33,555)	(68,964)
Net revenue	136,960	107,593	43,484	(50,650)	237,387	177,798

Eastern Central Ontario Regional Council of The United Church of Canada

Statement of changes in fund balances
for the year ended
(amounts in Canadian dollars)

	Operating Fund	Restricted Funds (Schedule 1)	Endowment Funds (Schedule 2)	Property Funds	December 31, 2024 Total	December 31, 2023 Total
	$	**$**	**$**	**$**	**$**	$
Fund balances, beginning of year	**910,196**	**1,303,609**	**157,740**	**206,546**	**2,578,091**	2,400,293
Net revenues (expenses)	**136,960**	**107,593**	**43,484**	**(50,650)**	**237,387**	177,798
Interfund transfers (Schedule 1 and note 10)	**(97,592)**	**141,076**	**(43,484)**	**-**	**-**	-
Fund balances, end of year	**949,564**	**1,552,278**	**157,740**	**155,896**	**2,815,478**	2,578,091

(Unaudited)
The accompanying notes are an integral part of these financial statements

Eastern Central Ontario Regional Council of The United Church of Canada

Statement of cash flows
for the year ended
(amounts in Canadian dollars)

	December 31, 2024	December 31, 2023
	Total	Total
	$	$
Cash flows from operating activities		
Net revenue	**237,387**	177,798
Non-cash items		
Investment returns	**(233,399)**	(45,486)
Loss from a business trust	**33,555**	68,964
	37,543	201,276
Changes in non-cash working capital:		
Accounts receivable	**(20,865)**	(6,849)
Prepaid expenses	**4,320**	(4,320)
Accounts payable and accrued liabilities	**348,010**	(284,985)
Total cash provided by (used in) operating activities	**369,008**	(94,878)
Investing activities		
Transfer of funds from (to) investments	**(1,000,000)**	-
Total cash provided by (used in) investing activities	**(1,000,000)**	-
Total cash (used)/provided	**(630,992)**	(94,878)
Cash, beginning of year	**1,868,461**	1,963,339
Cash, end of year	**1,237,469**	1,868,461

(Unaudited)
The accompanying notes are an integral part of these financial statements

Eastern Central Ontario Regional Council of The United Church of Canada

Schedule 1

Schedule of Restricted Fund Balances
for the year ended
(amounts in Canadian dollars)

	January 1, 2024 Balance	Revenue	Expenses	Investment returns	Interfund transfers (note 10)	December 31, 2024 Balance	December 31, 2023 Balance
	$	$	$		$	$	$
Internally Restricted							
Communities of Faith Assistance Fund	**777,438**	**-**	**(11,698)**	**74,426**	**92,997**	**933,163**	777,438
The Shining Waters Legacy Fund	**191,161**	**-**	**-**	**18,581**	**-**	**209,742**	191,161
Ontario Archive Support Fund	**-**	**-**	**-**		**4,595**	**4,595**	-
	968,599	**-**	**(11,698)**	**93,007**	**97,592**	**1,147,500**	968,599
Externally Restricted							
Iglesia Bautisa Emmanuel Fund	**4,866**	**4,263**	**(3,000)**	**596**	**-**	**6,725**	4,866
Iglesia Bautisa Emmanuel Project Fund	**921**	**18,398**	**(18,077)**	**120**	**-**	**1,362**	921
Iglesia Bautisa Emmanuel Pilgrimage Fund	**23,286**	**32,401**	**(31,910)**	**2,311**	**-**	**26,088**	23,286
The Library Networking & Clustering Fund	**21,264**	**-**	**-**	**2,067**	**-**	**23,331**	21,264
Queen's Theology Alumni Annual Conference Fund	**32,068**	**5,031**	**(6,441)**	**2,980**	**-**	**33,638**	32,068
Queen's Theology Alumni Executive Fund	**6,272**	**-**	**-**	**610**	**-**	**6,882**	6,272
Queen's Theology Rural Ministry Symposium Fund	**28,249**	**-**	**-**	**2,746**	**-**	**30,995**	28,249
Learning Grant Fund	**464**	**-**	**(536)**	**-**	**-**	**(72)**	464
Stewardship Initiatives Project Fund	**10,989**	**-**	**-**	**1,068**	**-**	**12,057**	10,989
Eldorado United Chrch Accessibility Fund	**38,965**	**-**	**-**	**3,787**	**-**	**42,752**	38,965
Library & Resource Ministry Fund	**42,383**	**-**	**-**	**4,119**	**-**	**46,502**	42,383
Bursary Fund	**127,439**	**4,227**	**(8,500)**	**11,971**	**43,484**	**178,621**	127,439
Rendezvous Café - Youth Retreat	**-**	**330**	**(280)**	**5**	**-**	**55**	-
Women's retreat - Open Hearts, Minds & Doors	**(2,156)**	**2,839**	**(4,841)**	**-**	**-**	**(4,158)**	(2,156)
	335,010	**67,489**	**(73,585)**	**32,380**	**43,484**	**404,778**	335,010
Total	**1,303,609**	**67,489**	**(85,283)**	**125,387**	**141,076**	**1,552,278**	1,303,609

(Unaudited)
The accompanying notes are an integral part of these financial statements

Eastern Central Ontario Regional Council of The United Church of Canada

Schedule 2

Schedule of Endowment Fund Balances
for the year ended
(amounts in Canadian dollars)

	January 1, 2024 Balance	Investment returns	Transfers to Bursary Fund (note 10)	December 31, 2024 Balance	December 31, 2023 Balance
	$		$	$	$
Oshawa Trust Fund	102,740	28,322	(28,322)	102,740	102,740
Staples Bequest Fund	27,500	7,581	(7,581)	27,500	27,500
Gladys Margaret McCord Memorial Scholarship Fund	27,500	7,581	(7,581)	27,500	27,500
Total	157,740	43,484	(43,484)	157,740	157,740

(Unaudited)
The accompanying notes are an integral part of these financial statements

1. The East Central Ontario Regional Council of The United Church of Canada

The purpose of East Central Ontario Regional Council of The United Church of Canada ("the Regional Council") is to be responsible for providing leadership and resources to the pastoral charges within its assigned geographical boundary in order that the life and work of Jesus Christ may be known in The United Church of Canada ("The Church") and in the world.

The Regional Council is the regional headquarters, in East Central Ontario, for The Church. The Regional Council was established as a result of the restructuring of The Church on January 1, 2019. The Regional Council is an unincorporated entity and, as a Canadian registered charity, is exempt from income tax.

2. Basis of presentation

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") established by the Chartered Professional Accountants of Canada ("CPA Canada").

Fund Accounting

The Regional Council uses the restricted fund method of reporting restricted donations. The funds are described as follows:

Operating Fund

This fund records the day-to-day operations of the activities under the control of the Regional Council, which include governance and, development and delivery of programs to support: pastoral relations; local faith communities; social justice and outreach ministries; faith formation; and right relations ministries. This fund includes contributions, donations, bequests, grants and other receipts of the Regional Council for specific and general purposes. These resources are unrestricted.

Internally Restricted Funds

Internally restricted funds (see Schedule 1) account for transfers, approved at meetings by the executive, to various reserve accounts and the individual transactions charged to these reserves in support of selected ministries. These funds are included in the statement of financial position under the caption "Restricted Funds".

Externally Restricted Funds

Externally restricted funds (see Schedule 1) have specific restrictions placed by the donors on the initial contributions ("capital") and the use of investment returns accruing to these funds. These funds are included in the statement of financial position under the caption "Restricted Funds".

Endowment Funds

Endowment funds (see Schedule 2) account for contributions received in which the contributor has specified that the capital be permanently maintained as an endowment. Investment income earned on the endowment funds is recorded as revenue of the fund and transferred to the externally restricted Bursary Fund (Schedules 1 & 2).

Property Funds

These funds account for net proceeds from disbanding congregations, church property sales and allocations from the Operating Fund. These funds are used to provide assistance by grants to The Church's ministries, communities of faith, learning events and other church related entities and programs.

3. Summary of significant accounting policies and practices

The significant accounting policies followed by the Regional Council with respect to its regional accounts are as follows:

Cash

Cash includes cash held for liquidity purposes in bank accounts.

Financial instruments

Financial assets and financial liabilities are initially recognized at fair value, adjusted for transaction costs. Except for investments, the Regional Council subsequently measures all its financial assets and financial liabilities at amortized cost. Financial assets measured at amortized cost include accounts receivable. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Investments are carried at fair value. The purchase and sale of investments are accounted for using settlement date accounting. Investment management fees are expensed as incurred.

Investment in a business trust

Investment in a business trust is accounted for using the equity method as explained further in note 7. Under the equity method of accounting, the Regional Council recognizes all earnings and losses from its business trust. The investment is written down when, in the opinion of management, there has been a significant change in expected timing or amount of future cash flows from the investment.

Revenue Recognition

Revenue consists primarily of grants from The General Council Office of The United Church of Canada ("the GCO") and contributions from disbanding congregations as they dispose of their property and distribute their net assets. Grants received from the GCO are recognized in the fiscal year in which they are received. Net proceeds from disbanding congregations and property sales are recognized as revenue when received or receivable based on the date of the passing of the Regional Council motion to disband the congregation or approval of the property sale. Registration fees from the semi-annual general meetings, workshops and events are recognized in the period in which they occur. Investment returns are recognized as earned and comprise; interest and dividend income; fair value changes; and investment management fees.

Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect: the reported amounts of assets and liabilities; disclosure of contingent assets and liabilities at the date of the financial statements; and the reported amounts of revenue and expenses during the reporting period. The Regional Council makes estimates in determining significant accrued liabilities. Actual results could differ from those estimates.

4. Financial instruments risk disclosures

The main risks the Regional Council's financial instruments are exposed to consist of market risk (including interest rate risk, price risk and currency exchange risk), credit risk and liquidity risk. The investment committee was formed by the Executive Committee and has established a Statement of Investment Policies and Procedures ("SIPP"), which it uses to manage the above-noted risks. There have been no significant changes to the above noted risk exposures from 2023.

The following describes the various risks and how the Regional Council addresses such risks:

Market Risk

Market risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of interest rate risk, currency risk and other price risk. Management manages this risk with a diversified investment portfolio.

Interest Rate Risk

Interest rate risk refers to the risk that the fair value of financial instruments and future cash flows associated with the instruments will fluctuate due to changes in market interest rates. The Regional Council's exposure to interest rate risk arises from its interest-bearing assets.

Currency Risk

Currency risk is the risk that the fair value of future cash flow of a financial instrument will fluctuate due to changes in foreign exchange rates. The Regional Council does not have investments denominated in foreign currency.

Other Price Risk

Other price risk refers to the risk that the fair value of the financial instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are specific to the individual instrument or its issuer or factors affecting all similar instruments trading in the same market. The Regional Council is exposed to market risk through its investment in mutual funds. Management manages this risk by selecting mutual funds that are diversified as to industry and geography.

Credit Risk

The Regional Council is exposed to credit risk resulting from the possibility that counterparties default on their financial obligations, or if there is a concentration of financial obligations which have similar economic characteristics that could be affected by changes in economic conditions, such that the Regional Council could incur a financial loss. The Regional Council's maximum exposure to credit risk is represented by the carrying values of its cash and accounts receivable. The Regional Council's cash is on deposit with a Canadian Chartered bank and therefore the Regional Council is not subject to significant credit risk. The Regional Council's accounts receivable includes amounts due from related parties. There is no significant exposure to credit risk.

Liquidity Risk

Liquidity risk is the risk that the Regional Council cannot meet its commitments when they become due. Liquidity risk also includes the risk of the Regional Council not being able to liquidate assets in a timely manner. The Regional Council's management manages this risk by reviewing expected cash flow requirements through its budgeting process, anticipating investing and financing activities and holding assets that can be readily converted into cash.

(amounts in thousands of Canadian dollars)

5. Accounts receivable

Accounts receivable totals $42,562 (2023 – $21,697) of which $27,677 (2023 – $14,848) are from related parties.

6. Investments

Investments total $2,080,074 (2023 - $846,675) and consists of units in an income and growth mutual fund managed by Frontier Capital Funds having earned a return on investment totaling $233,399 (2023 - $45,486) as reported on the statement of operations and included in the year end investment balances.

7. Investments in a business trust

On November 23, 2023 the Regional Council established a business trust named East Central Ontario Regional Trust (ECORT) with a $20 equity investment. The Regional Council is the sole beneficiary of the trust, and its named trustee is UPRC Trustee Inc, wholly owned by United Property Resource Corporation, which is itself wholly owned by The Church.

The Regional Council retains a beneficial interest in ECORT and control of ECORT was deemed to reside with the Regional Council because of The Church's ownership of UPRC, who in turn owns the trustee of ECORT. As all parties to this transaction are under common control, the Regional Council has elected to equity account for its investment in ECORT and has recorded a loss of $33,555 (2023 - $68,964) on the statement of operations, included in loss from a business trust. This loss was capitalized to its investment in a business trust on the statement of financial position.

The Regional Council's investment in the business trust totaling a loss of $ 102,499 (2023 - $68,944) is comprised of:

a. equity totaling $20; and
b. cumulative losses totaling $102,519 (2023 - $68,964).

The summary of the unaudited trust financial statements is as follows:

East Central Ontario Regional Trust **Statement of financial position** as at December 31, (amounts in Canadian dollars)	**2024**	2023
	$	$
Total assets	**20**	20
Total liabilities	**102,519**	68,964
Total equity and deficit	**(102,539)**	(68,944)

(amounts in thousands of Canadian dollars)

7. Investments in a business trust (continued)

East Central Ontario Regional Trust
Statement of deficit, and changes in equity
for the year ended December 31,
(amounts in Canadian dollars)

	2024	2023
	$	$
Revenue	-	-
Operating expenses	-	-
Other expenses	33,555	68,964
Net loss	**(33,555)**	(68,964)
Retained deficit, beginning of year	**(68,964)**	-
Retained deficit, end of year	**(102,519)**	(68,964)
Share capital	**20**	20
Total deficit	**(102,499)**	(68,944)

East Central Ontario Regional Trust
Statement of cash flow
for the year ended December 31,
(amounts in Canadian dollars)

	2024	2023
	$	$
Operating activities		
Operating expenses	**(33,555)**	(68,964)
Investing activities	**-**	-
Financing activities		
Advances from related parties	**33,555**	68,964
Increase (decrease) in cash	**-**	-
Cash, beginning period	**-**	-
Cash, end of year	**-**	-

8. Accounts payable and accrued liabilities

Accounts payable and accrued liabilities total $442,128 (2023 - $94,118) of which $390,758 (2023 - $70,383) are due to related parties.

9. Related party transactions

Grant revenue

The Regional Council received assessment and mission support grants totaling $581,375 (2023 - $641,375) from The GCO; $23,036 (2023 - $22,420) from the Ontario Regional Council Archive Fund, a joint program of The GCO and the Ontario regional councils, for 50% of the annual archive fees.

Net proceeds from disbanding churches and property sales

Net proceeds from disbanding churches and property sales totaling $833,050 (2023 - $578,462) were received. The Regional Council's policy is that these funds represent 60% and 30%, respectively, of funds raised by the congregations. These net proceeds are subject to The Regional Council's distribution policies requiring such proceeds to be distributed and retained as follows:

a. Disbanding churches:
   i. 10% to the Indigenous Ministries of The Church;
   ii. 10% to the Mission & Service Fund of The Church;
   iii. 10% to the Mission & Service Endowment Fund of Foundation;
   iv. 10% to the Toronto United Church Corporation ("TUCC"); and
   v. 20% to the Communities of Faith Assistance Fund within the Internally Restricted Funds of the Regional Council.
b. Church property sales
   i. 10% to the Indigenous Ministries of The Church;
   ii. 5% to Mission & Service Fund of The Church;
   iii. 5% to the Mission & Service Endowment Fund of Foundation; and
   iv. 10% to the Communities of Faith Assistance Fund within the Internally Restricted Funds of the Regional Council

Expenses

Grants and fees were paid to related parties as follows from:

1) Operating Funds
   a) $82,000 (2023 - $105,000) mission support grants to church related entities;
   b) $22,307 (2023 - $22,661) of fees to The GCO for accounting services and information technology support;
   c) $46,072 (2023 - $44,840) of fees to the Ontario Regional Council Archive Fund for archive services; and
   d) $17,000 (2023 - $34,176) of other grants to congregations.
2) Restricted Funds
   a) $10,422 (2023 - $6,550) of grants to ministries in related church entities
3) Property Funds
   a) $690,113 (2023 - $406,050) of grants from the Property Funds were issued or accrued to related parties as a result of the above noted distribution policy.

10. Interfund transfers

Interfund transfers from the Endowment Funds to the Externally Restricted Funds totaled $43,484 (2023 - $8,955) in compliance with the terms of the Endowment Funds that excess income is to be transferred to Bursary Fund in Externally Restricted Funds. To better preserve the capital of Endowment Funds, only the fund balance exceeding 110% of the original capital contributions is transferred each year.

A total of $97,592 (2023 - $172,412) was transferred from the Operating Fund to the Communities of Faith Assistance Fund in the Restricted Funds arising from contributions retained by the Regional Council from the above noted policy referenced in note 9.